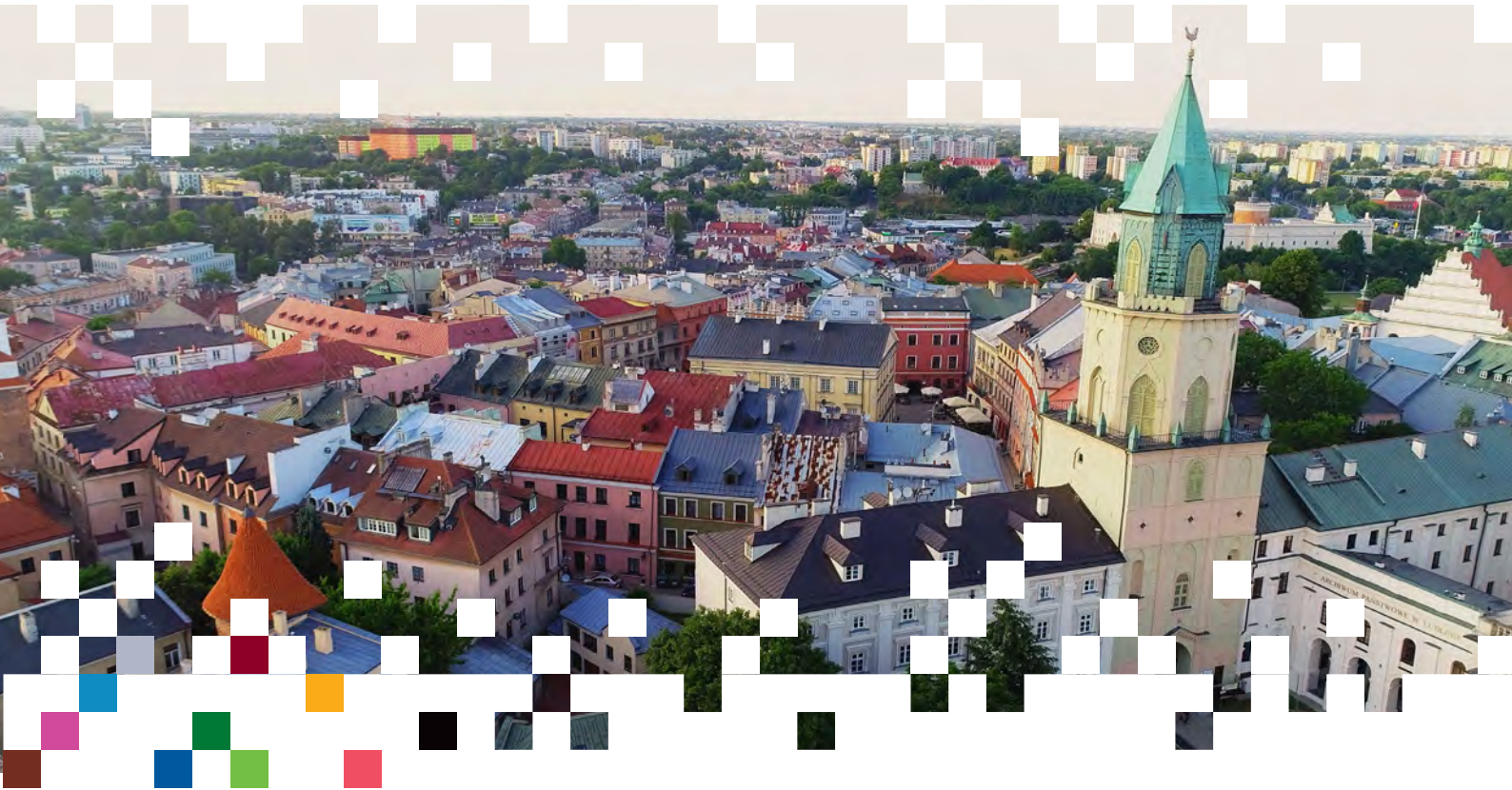




UMCS



DOCTORAL PROGRAM IN POLITICAL SCIENCE AND PUBLIC ADMINISTRATION (IN ENGLISH)

Information for International Candidates*

* Material prepared within the STER Program - Doctoral Scholarships for Foreigners, funded by the grant from Polish National Agency for Academic Exchange (NAWA)

Letter from the UMCS Rector

1. Doctoral Program in Political Science and Public Administration (in English)
2. The Discipline of Political Science at UMCS
3. UMCS Doctoral School of Social Sciences
4. Admissions 2019/20
5. Beyond the classroom



Dear International Doctoral Candidates,

I have a pleasure to welcome you to UMCS, the university which not only offers high quality education on undergraduate and graduate level but also is a research university worthy of great Polish scientist and a Nobel Prize winner Maria Curie Skłodowska whose name our university proudly carries. In 2019 UMCS celebrates its 75th anniversary. It is an occasion for all academic community to celebrate our accomplishments with 240 thousand alumni in Poland and around the globe. It is also an opportunity to look into the future of our university and make plans.

The coming academic year is bringing important changes in the organization of our doctoral programs at UMCS, the programs with long and successful traditions and experience. The Doctoral Schools of Humanities, of Social Sciences and of Qualitative Sciences and Natural Sciences will be the new institutions to offer coursework and research environment to UMCS doctoral students. I am sure that the change will bring new quality to our doctoral programs and new intellectual impulse to our University. Each doctoral school will offer study programs in several disciplines from a wide spectrum of academic disciplines the UMCS has to offer, creating interdisciplinary and competitive environment for the incoming doctoral students.

International community at UMCS includes now over 1700 students and doctorate candidates from many countries and regions of the world. The new academic year brings new opportunities to our international doctoral students. We offer doctoral study programs in English and the scholarship programs for international doctoral students coming to study in Poland. We hope that both UMCS and Lublin will provide you all with a creative atmosphere for your studies, social activities and personal life.

I wish you all the best in the coming academic year 2019/20,

Prof. dr. hab. Stanisław Michałowski

The Rector of University of Maria Curie-Skłodowska in Lublin



1. DOCTORAL PROGRAM IN POLITICAL SCIENCE AND PUBLIC ADMINISTRATION (IN ENGLISH)

1.1. GOALS AND MISSION

The Program offers doctoral studies in the discipline of Political Science and Public Administration prepares doctoral candidates for the multi-dimensional research on contemporary political phenomena with the special focus on interdependence of global, international, national and local levels of political process. Program is designed to prepare graduates for research and teaching in academic institutions as well as research and expert work in public policy institutions and public administration.

The goals of the program are achieved through the coursework including obligatory and elective courses as well as students' independent scientific research concluded with the preparation of the doctoral dissertation and the doctoral defense. The particular emphasis of the Program is in theoretical and methodological competencies which are to prepare doctoral students for independent scientific research as well as on social competencies allowing students to participate in scientific life in Poland and abroad.

Throughout the program students have **opportunities** to engage in research projects and work in research teams, to write and publish academic publications, to participate in the conferences and seminars in Poland and abroad as well as in international exchanges and other activities within global academic community.

Program is taught entirely in English and is developed for the needs of doctoral students from



SPOTLIGHT

Prof. dr. hab. Marek Pietraś, Director of the UMCS Institute of Political Science

"...My dream always was to create an unique doctoral program in English for both foreign and Polish students. And so arose the doctoral studies program in political science and public administration. It is a study program for people who are ambitious and interested in changing the world. Our program has an unique content. On the one hand it contains general courses on politics as a dynamic, multidimensional process happening on the national level as well as the level of the international system. On the other hand, we provide students with practical skills for conducting research, preparing publications, applying for financial resources for research..."

1.2. CURRICULUM

The educational curriculum of the Program consists of several modules of coursework and of the Doctoral Seminar.

MODULE 1

Core Courses includes courses obligatory for all the students of UMCS Doctoral School of Social Sciences. This group of courses is designed to enable doctoral students to acquire skills essential for the research process, for presentation of research results, for participation in research teams and scientific exchange, and for academic teaching. The courses focus mostly on methodological and ethical aspects of social science research as well as provide students with advanced skills necessary for professional careers:

- Statistics for Social Sciences
- Research Methodology for Social Sciences
- Research Ethics and Integrity
- Academic Writing
- Research Design and Project Management
- Public Speaking and Presentations in Academic Work
- Academic Course Development and Teaching
- Intellectual Property Law.

MODULE 2

Elective Courses offer students possibility to choose courses according to their individual needs and preferences. The aim of the Module 2 is to acquaint doctoral students with the recent achievements in selected areas of political sciences, support students independent research and work on scientific publications as well as their participation in scientific and social communities:

- Self-study Methods and Techniques
- Innovation in Teaching Methods
- Social Relevance of Research
- Elective Courses in Social Sciences (3 elective courses can be chosen by the doctoral student from different disciplines within Social Sciences; the list of elective courses is offered each academic year by the Board of Doctoral School).

MODULE 3

Courses in Political Science consists of obligatory courses in the area the main discipline. Module 3 provides students with knowledge about the identity of political science as an academic discipline, its main achievements and contemporary developments. Courses provide students with theoretical framework for doctoral research and dissertation as well for writing articles and conference presentations.

- Research Design and Methodology in Political Science
- Advanced Political Science: Main Concepts and Perspectives
- Contemporary Political Thought: continuation and change
- International Relations: Institutions, Processes and Challenges

Doctoral Seminar allows students to acquire analytical competencies necessary to develop and conduct individual research projects and prepare a doctoral dissertation based on the projects under the supervision of the supervisor. Students participate in doctoral seminar throughout the whole Program (8 semesters). The list of the professors teaching the seminars and the area of studies offered within the seminars is announced before the start of the program. Doctoral students choose the seminar in the first 3 months of the program.

Internships The Program does not include compulsory internships although students can choose to intern as teaching assistants at UMCS for up to 60 hours per year. The aim of the internship is to prepare doctoral students for higher education teaching. Students can also opt for the non-credit internships in other sectors, in which case they will be able to use UMCS Career Services and Political Science Faculty Internship Program.

1.3. INDIVIDUAL RESEARCH PROJECT AND DISSERTATION

Doctoral students in the Program develop and conduct Individual Research Projects throughout all 8 semesters. The Projects are concluded with the preparation of the doctoral dissertation and the public defense of the dissertation. The general outline of the Individual Research Project is submitted by the candidate during the admission process. Students are assisted in their work on the Individual Research Projects by their Doctoral Supervisors, who are the professors from the Institute of Political Science at UMCS. Mid-program evaluation of the Research Projects is conducted after the 4th semester of the Doctoral Program by the Evaluation Commission appointed by the Director of the Doctoral School.

Doctoral supervisors conduct doctoral seminars as well as supervise and support doctoral students in their independent research work i.e. help students to develop an individual research plan and supervise its implementation; hold regular tutorials and consultation with the students, evaluate development of the doctoral projects, provide substantive and methodical assistance in the research and preparation of doctoral dissertation; support student's applications for grants, conferences, internships and research visits.

1.4. ORGANIZATION OF THE PROGRAM

The Program is 4 years long (8 semesters). Semesters 1 to 5 include approximately 100 teaching hours of coursework per semester. During semesters 6 to 8 students participate in Doctoral Seminars and focus on the individual research projects and doctoral dissertations under supervision of their advisors.

Evaluations consists of exams and class evaluations. Students need to finish each semester with positive evaluation of in all courses and positive evaluation of student's participation in doctoral seminar. The Director of the Doctoral School can allow for changes in the student's exam schedule as well as grant individual study program to students due to personal, medical or other important reasons.

Teaching Methods Program offers versatile teaching methods including lectures as well as interactive classes such as seminars, tutorials, projects and workshops. Most of the coursework is conducted in small groups of students (up to 15 persons).



SPOTLIGHT

Jakub Wołyniec, student, Doctoral Program in Political Science and Public Administration

"...Taking part in the PhD programme at UMCS is an amazing source of inspiration for academic and social development. There are opportunities for grants and scholarships to help me with my research. Every semester, there are plenty of things to do, like international conferences and study visits. So far I've been to Prague, London, Tokyo, and I am to visit Taipei soon. Living and working in a truly multicultural environment is a great chance to form new relationships that may prove useful in my future professional career. My research interests revolve around international relations. The faculty and staff help me to grasp both its aspects: theory and practice...."

2. THE DISCIPLINE OF POLITICAL SCIENCE AT UMCS

UMCS has a long-standing tradition and substantial experience in research and academic teaching in the discipline of Political Science and Public Administration. The program in Political Science was first organized at UMCS as early as in 1970ties and the 1980 brought the first master's program in Political Science. The University has one of the oldest in Poland and highly evaluated undergraduate and graduate programs in International Relations which was awarded the outstanding assessment by the Polish Accreditation Committee in 2019. Currently the discipline of Political Science and Public Administration is organized into an Institute of Political Science and Public Administration which focuses on research and Faculty of Political Science running study programs in Political Science for graduate and undergraduate students.



SPOTLIGHT

Prof. dr hab. Katarzyna Marzęda, UMCS Institute of Political Science

"...Our PhD program in political science is addressed for creative and active people, who want to develop their research interests...."

2.1 INSTITUTE OF POLITICAL SCIENCE

UMCS Institute of Political Science continues many years of **innovative, interdisciplinary and profiled research in political science at UMCS centered on the leading theme** of Poland, Europe and the global world in the process of transformations. Main areas of academic research in the Institute include international studies, national and ethnic studies, media studies, philosophy and sociology of politics, studies of political and religious movements, theory of politics and methodology of political science, comparative studies of political systems, human rights and rule of law, local governance and policy.

The Institute has intensive cooperation with many academic centers in Poland and abroad taking part in research teams and programs, academic exchanges, organizing scientific conferences, publications and visiting scholarships. The research staff of the Institute has the rich record of publications including publishing several academic journals, such as *Annales Universitatis Mariae Curie-Skłodowska*; *Anuario Latinoamericano - Ciencias Políticas y Relaciones Internacionales*; *Wschód Europy*. *Studia humanistyczno-społeczne*.

Academic staff of the Institute has been awarded **grants, awards and distinctions** by various national and international bodies incl. Polish Institute of Foreign Affairs, Polish Political Science Association; National Science Center; Polish Ministry of National Education; Polish Film Academy; European Commission; Japan Foundation; Agora Foundation; New York Festival World's Best TV & Films; National Program for Development of Humanities; Polish Society for Social Communication; International Visegrad Fund, Asociación Mexicana de Ciencias Políticas, Polish-American Fulbright Commission, MOFA Taiwan. Prof. dr hab. Marek Pietra serves as a Director of the Institute.

2.2. FACULTY OF POLITICAL SCIENCE UMCS

Faculty of Political Science was established in 1993 concluding transformation of the UMCS political science discipline into a separate faculty. Study programs are now offered in seven fields: political science, international relations, national security, public administration, journalism and social communication, media production, information society, East-European studies both on undergraduate (BA) and graduate (MA) level. The Faculty consists of chairs, the Reportage Laboratory and the Laboratory for Studies on the Literary Institute in Paris. More than 1600 students and over 100 members of research and teaching faculty contribute to Faculty's vibrant academic community. The Dean of the Faculty of Political Science is Prof. dr hab. Wojciech Ziętara.



2.3. INTERNATIONALIZATION AND PROGRAMS IN ENGLISH

UMCS Institute and Faculty of Political Science has developed and implemented the new strategy of internationalization since 2016. The strategic goals concerning internationalization include strengthening the research potential by international academic cooperation; internationalization of the teaching process and the Faculty's study programs offered in English; development of international skills and competences of students; raising external funding for research and teaching and increased recruitment of international students, introduction of research projects and double diploma programs with international partners.

The Faculty offers undergraduate and graduate programs in English.

MA Program in International Relations has unique curriculum which includes not only core courses in modern international relations but also explores many social, political, economic and cultural aspects of international affairs and offers specializations adjusted to students' needs and interests with specializations in *International Relations in Central and Eastern, Economic Diplomacy and International Place Branding* allowing students to prepare for careers in specific sectors of international relations.

BA Program in International Relations offers multidimensional study of contemporary global system. It is designed for students interested in various aspects of international and transnational relations including politics, society, security, environment and culture. Curriculum includes courses on global, regional and national level of international relations and 3 specializations in *Global Economy and Business, Regional Studies - Central - East Europe, Regional Studies - Asia and Pacific* which allow students to specialize in a chosen area.



SPOTLIGHT

Prof. dr Dave Jarvis, UMCS Institute of Political Science

„...One of the things I like about the UMCS Political Science Faculty is that it attracts students from many different countries, a perfect environment to teach and study international relations...”

3. UMCS DOCTORAL SCHOOL OF SOCIAL SCIENCES

Doctoral Study Programs at UMCS are organized within 3 Doctoral Schools: Doctoral School of Social Sciences, Doctoral School of Humanities and Doctoral School of Quantitative Sciences and Natural Sciences. Each School offers doctoral programs in several disciplines. As of the academic year 2019/2020 the Doctoral Schools at UMCS work on the basis of the following legal acts:

1. Parliamentary Act of the 20th of July 2018 - Law on tertiary education and science (Dz. U. 2018 item. 1668)
2. Regulations introducing the Act Law on tertiary education and science, of 3rd of July 2018 - (Dz. U. 2018 item. 1669);
3. RESOLUTION No. XXIV - 26.8/19 of the Senate of Maria Curie Skłodowska University in Lublin passed on the 24 th day of April 2019 on the byelaws of Doctoral School of Social Sciences
4. RESOLUTION No. XXIV - 27.24 / 19 of the Senate of Maria Curie-Skłodowska University in Lublin from May 29, 2019.on recruitment to the Doctoral School of Social Sciences in the academic year 2019/2020
5. BYE-LAWS of the Doctoral School of Social Sciences in Maria Curie Skłodowska University in Lublin

The Doctoral School of Social Sciences offers programs in the following disciplines:

- economics and finance
- legal sciences
- management and quality sciences
- pedagogy and psychology
- political sciences and administration
- social communication and media
- sociological sciences.



SPOTLIGHT

Prof. Agata Ziętek,
UMCS Rector Representative for Doctoral School of Social Science

“My professors at UMCS were the great minds. They thought me how to understand the world, opened my eyes and mind. They become my scientific guides, mentors and my best friends. I am proud to be part of Maria Curie Skłodowska University community as a researcher, a as a teacher and of lately as a Director of Doctoral School in Political Science. Now I want to guide my students to a new scientific adventure. The UMCS Doctoral School of Social Sciences will provide them with multidimensional, interdisciplinary, intellectually challenging and stimulation environment for studying and research”

3.1. ORGNIZATION OF DOCTORAL SCHOOLS

The Directors of Doctoral Schools are appointed by the UMCS Rector as heads of the Schools. The Directors work in cooperation with Councils and Directors of Research Institutes; Deans of Faculties; Doctoral Students' Government; social and economic partners who are working in the fields of doctoral studies.

Doctoral School Councils are advisory and evaluating bodies in the Doctoral Schools. The Councils consists of the Director and Deputy Directors of the School, professor or other members of faculty with considerable scientific achievements in the fields represented in the School who are recommended by the Councils of Research Institutes. Each scientific discipline functioning within the School is represented by two members of faculty. Two representatives of doctoral students of the Doctoral School appointed by the Doctoral Students' Government are also members of the Council.

Study Programs in the Doctoral Schools last 8 semesters (4 years) and are organized on the basis of teaching curriculum and individual research plans of doctoral students. They allow doctoral students to achieve the effects of learning on the level 8 of PQF

The teaching curricula of the Doctoral Schools include courses addressed to all the students of the Doctoral School and courses addressed to the doctoral students in a specific academic discipline. The program may also include internships and other non-credit courses and activities.

Individual Research Projects are prepared by the admitted doctoral students according to the guidelines announced by Councils of Research Institutes at the beginning of the first academic year of the doctoral program. Doctoral students prepare Individual Research Projects in the cooperation and with the assistance of their academic supervisors. The Projects include in.al. the topic, methodology and the schedule of research, schedule of preparation and writing of the doctoral dissertation; planned publications, research visits, conference contributions related to the doctoral research.



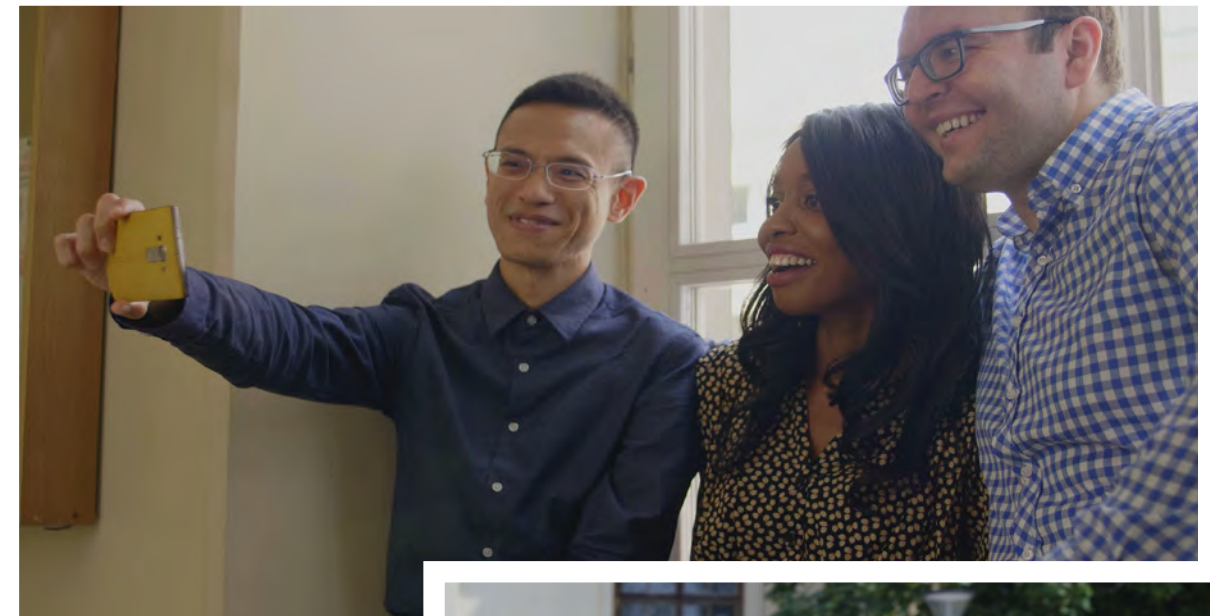
3.2. SCHOLARSHIPS AND FUNDING

Doctoral Programs at UMCS are tuition free. Doctoral students get the Doctoral Scholarships for the duration of the program. The average amount of the doctoral scholarships is 2100 PLN. Students can apply for additional funding e.c. the scholarships from national and international academic funding programs, programs offered by municipal and regional authorities, grants for research, conferences and study visits.

3.3. CANDIDATES

The Doctoral Schools admit persons who hold Master's diploma (magister), Master-Engineers diploma (magister inżynier) or equivalent diploma. Candidates should provide the copy of the Master's diploma, as well as **Academic Curriculum Vitae (CV) and the Outline of Individual Research Plan.**

Full list of requirements for Candidates and required documents can be found at the **UMCS Online Application System (IRK System).**



4. ADMISSIONS 2019/2020

The recruitment and admissions to the Doctoral Program in Political Science and Administration (in English) are conducted by the Recruitment Commission and the Recruitment Office of the UMCS Doctoral School of Social Sciences.

Address: Weteranów 18, 20-400 Lublin, Poland,

Email: szkoladoktorska@umcs.pl

All enquires regarding Doctoral Program in Political Science and Public Administration (in English) Prof. Agata Ziętek

Email: agata.zietek@poczta.umcs.lublin.pl

All Candidates should register in the UMCS Online Application System (IRK System). All applications are filed by The Candidates through the Online Application System.

4.1. CALENDAR OF ADMISSIONS 2019/2020

17/06/2019	Registration of Candidates in the UMCS Online Application System (IRK System) opens
17/06/2019	Reception of Candidates' documents starts at the Registration Office, School of Social Sciences, Address: ul. Weteranów 18, 20-400 Lublin, Poland
20/07/2019	Registration of Candidates in the UMCS Online Application System (IRK System) closes
22/07/2019	Reception of the documents from the Candidates closes. Documents sent by post must reach the Registration Office by 22/07/2019, 24:00 Address of the Registration Office of the Doctoral School of Social Sciences: Weteranów 18, 20-400 Lublin, Poland. Foreigners can send scans of documents to the e-mail address of the Doctoral School of Social Sciences
27, 29-31/07/2019	Interviews with Candidates
31/07/2019	Interviews with Candidates for the Political Science and Public Administration Doctoral Program
03/08/2019	Announcement of the list of admitted doctoral students.

4.2. WHO CAN APPLY?

The Doctoral Program in Political Science and Public Administration (in English) welcomes Candidates who hold Master's degree (magister), Master-Engineers degree (magister inżynier) or equivalent degree. The Candidates should have very good command of English (B2 level in Common European Framework of Reference for Languages: learning, teaching, assessment CEFR) or higher and be able to follow courses, speak and write in English.

4.3. CANDIDATES

Candidates to the Doctoral Program in Political Science and Administration (in English) should supply the following documents:

1. Application for admission to UMCS Doctoral School of Social Scienc (generated by the UMCS Online Application System (IRK System))
2. Copy of the Master's Degree Diploma or equivalent
3. Outline of the Individual Research Project the candidate intends to prepare for a doctoral dissertation. The Outline of the Individual Research Project should include the proposed area and topic of research, the proposed schedule and ideas for the doctoral research.
4. Current photograph, consistent with the requirements applicable when issuing identity cards in Poland
5. Documents confirming the previous academic achievements of the Candidate:

Candidates to the Doctoral Program in Political Science and Administration (in English) should supply the following documents:

a) mandatory documents

- Diploma thesis in a study program under which the Candidate obtained a Master's Degree
- Academic CV should include in.al. obtained of university degrees and other educational history, awards and scholarships, significant achievements in research and professional work, other most important professional or academic experiences, teaching experience, administrative and organizational experience, publications, conference presentations, participation in organizations and societies, other skills (incl. technological), knowledge of foreign languages.

ACADEMIC CV Doctoral School of Social Science.docx

- documents confirming participation in scientific conferences, membership on scientific clubs and associations, research projects etc.
- opinion letter on the Candidate's predisposition for the academic research and teaching, the opinion letter should be prepared by a person at least with a doctorate degree

b) optional documents

- scientific publications of the Candidate or reviews of scientific publications
- foreign languages certificates

Foreign Language Certificates.docx

4.4. RECRUTMENT PROCEDURE

The recruitment procedure consists of two stages.

The first stage includes:

1. evaluation of an outline of the Individual Research Project provided by the Candidate
(max. 30 points)
 - originality / scientific value of the project (max. 10 points)
 - theoretical foundation and bibliography of the project (max. 7 points)
 - methodological framework of the project (max. 7 points)
 - feasibility of the project (max. 6 points)
2. evaluation of the candidate's previous scientific achievements
(max. 10 points)

The second stage is an interview during which the Candidate can receive a maximum of 60 points for:

1. Candidate's justification of the selection of the topic Individual Research Project
(max. 20 points)
2. Candidate's orientation in issues related to the Individual Research Project (max. 20 points)
3. Candidate's knowledge of the methodology (max. 20 points)

In total, the candidate can get 100 points for both stages of the procedure. Candidates who will receive at least 30 points from the first stage will be admitted to the interview. Candidates who obtained at least 35 points for the interview are included in the ranking list of applicants.

The total number of points obtained during the recruitment procedure determines the place of the candidate on the ranking list. **The UMCS Doctoral School of Social Sciences offers Candidates 19 places for the academic year 2019/20.**

4.5. FUNDING AND STER SCHOLARSHIPS PROGRAM

Doctoral Programs at UMCS are tuition free. Doctoral students get the Doctoral Scholarships for the duration of the program. The average amount of the doctoral scholarships is 2100 PLN. Students can apply for additional funding e.c. the scholarships from national and international academic funding programs, programs offered by municipal and regional authorities, grants for research, conferences and study visits.

UMCS Doctoral Program in Political Science and Administration (in English) offers 4 doctoral STER Scholarships based on academic achievements to the foreign doctoral students in the Program. STER Scholarships are available for the first-time international students in Polish university. The scholarships will be awarded after the first semester of the Program based on the doctoral students' evaluations. The scholarships are awarded for a year and are supplementary to the doctoral scholarships every doctoral student gets for the duration of the program. The average amount of the Scholarship will be 2000 PLN. The STER Scholarships Program is funded by the Polish National Agency for Academic Exchange (NAWA) within the STER Programme - Doctoral Scholarships for Foreigners.

5. BEYOND THE CLASSROOM

Doctoral students in the Political Science and Public Administration Program learn also outside the classroom. They are deeply engaged in the operations of UMCS participating in the **Doctoral Students Government at UMCS** as well as in many other student organizations and clubs.

In addition, they can attend almost daily open lectures, panel discussions and informal academic talks as well as participate in the cultural, public and intellectual events on the campus. These events enrich formal courses and research work of doctoral students in Political Science and Public Administration by exposing them to leading visiting scholars, policymakers, public advocates, members of national and international public bodies and organizations as well as members international civil society.

Students can also profit from culture and community of Lublin, exceptional city to study political science and international relations with the focus on Central and Eastern Europe as it played an important role in the history of the region. The city has 700-year-long history of being at crossroads of cultures and religions of Europe. It is here that in 1569 Polish-Lithuanian Union was signed. The Union which had durable cultural impact that laid ideological foundations for today's European Union. Lublin is the city of **rich cultural and social** capital which provides excellent studying and research environment as well as significantly contributes to knowledge-based economy in the region. It is well known for its great academic traditions. With more than 80 thousand of students the city provides stimulating atmosphere for studying.


Finally, doctoral students participate global affairs through the network of UMCS global partners, internships, exchange programs and students projects. They allow the doctoral students to get practical experience and perspectives outside of the classroom as well as to include field work in their research.



SPOTLIGHT

Nolwazi Zeena Mhodi, student, Doctoral Program in Political Science and Public Administration

"... UMCS has been my home for a while and I have managed to establish a network here that helps me develop. I chose to do my Ph.D. with UMCS because it offers me more than academic support. The great thing is that I can also get to do other cool research stuff, conferences, seminars and most importantly get faculty support from lecturers. If you have a question you can always write or talk to someone...."



UMCS, Political Science Institute and Political Science Faculty
offer various programs and facilities reaching beyond the coursework:

- **UMCS Career Services and Internship Program**
- **Students Conferences and Projects**
- **Visiting Scholars Program at UMCS Political Science Faculty**
- **Guest Speakers Program and Lecture Series**
- **Open University Lectures Program**
- **Local Community Outreach Program and Voluntary Work**
- **International Students Office**
- **East Europe Centre**
- **European Centre**
- **Centre for Languages**
- **Centre for Polish Language and Culture**
- **Erasmus + Office**
- **Academic Cultural Centre “Chatka Żaka”**
- **UMCS Students and Doctoral Students Government**

For more information on student life at UMCS please check the UMCS website here or the UMCS Guide for International Students

[Guide for International Students.pdf](#)



UMCS

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